

## REVENUE BUDGET 2011/12 – SAVINGS WITH SERVICE IMPLICATIONS

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### Purpose of Report

On 15 September 2010, Cabinet approved a report detailing the Medium Term Financial Plan for 2011/12 to 2014/15 that had been developed to date. The report identified savings targets and proposed savings for 2011/12 made at two levels: 'management initiated savings' which are adjudged to have minimal impact on the wider community, and other savings which will have 'service delivery implications' which formed the basis for further scrutiny over the autumn.

On 30 September 2010, Council considered and approved the implementation of Management Initiated Savings totalling £5,648,000 and these savings are now in the process of being implemented on or before 1 April 2011.

This report to Council identifies £3,280,000 of Savings with Service Delivery Implications following consideration by the Performance and Strategy Scrutiny Committee on 18 October 2010.

In addition, through the loss of Area Based Grant within 2010/11 as part of the in-year cuts implemented by the Coalition Government, it has been necessary to identify further savings amounting to £1,710,000 for 2011/12 within Children and Young People's Services Directorate. This report includes these further savings which have also been considered by the Performance and Strategy Scrutiny Committee.

In light of the Comprehensive Spending Review 2010, it has been necessary to review the savings totals originally drawn up for the period 2011/12 to 2013/14. This has led to the savings target for 2011/12 being increased to £19,201,000, and further work is being undertaken to identify further savings to meet this. For example, a revised Fees and Charges report will also be considered by Council which, if agreed, would provide a further £1,433,000 towards the savings target. Remaining savings will be reported to Council in January 2011.

The implementation of all the savings identified so far within the budget process (including additional fees and charges) will deliver £12,886,000, or approximately 67%, of the estimated savings required for 2011/12 only. It should be noted that any savings already identified which are not implemented would need to be replaced by alternative savings for next year.

Furthermore, savings of £6,315,000 still need to be identified to deliver a balanced budget for 2011/12 based on current assumptions. For the period 2012/13 to 2014/15, it is currently estimated that further savings of over £47m will need to be found from base budget. In total, therefore, the Council still needs to find £53m of the £66m estimated savings for the period 2011/12 to 2014/15. Work is being undertaken by Cabinet to formulate an overarching strategy within which these further savings will be found.

## Recommendations

It is recommended that Members:

- A. Agree the £3,280,000 Savings with Service Implications recommended by the Leader and Cabinet, as detailed within Appendix 1 to this report, for implementation on or before 1 April 2011.
- B. Agree the £1,710,000 savings identified within Children's and Young People's Directorate necessary to meet the loss of Area Based Grant in 2010/11, as set out in Appendix 2 to this report, for implementation by 1 April 2011.

## REPORT

### Background

1. The Budget for 2011/12 has been considered by Cabinet and Council throughout the year. On 15 September 2010, Cabinet approved a report detailing the Medium Term Financial Plan for 2011/12 to 2014/15 that had been developed to date. Given the uncertainty about the financial position going into 2011/12 at that time a number of assumptions were made around potential loss of grant and levels of savings. The report concluded that Shropshire Council needed to meet a savings target for 2011/12 of £15,776,000.
2. To meet this savings target a number of strategies were developed as detailed below:
  - Corporate cross council savings of £2,525,000 were identified and reported to Council on 30 September 2010.
    - i. Broadband savings (£618,000)
    - ii. Change to Car Allowances (£1,032,000)
    - iii. Removal of Professional Subscriptions (£47,000)
    - iv. Additional Fees and Charges Income (£828,000).
  - Notional directorate savings targets of £11,250,000 were created and £8,928,000 of savings was identified.
    - i. CYPS (£854,000 – all identified)
    - ii. Community Services (£5,363,000 – £3,100,000 identified)
    - iii. Development Services (£3,912,000 – all identified)
    - iv. Resources (£345,000 – all identified)
    - v. Chief Executives Office (£734,000 – £675,000 identified)
    - vi. Legal and democratic Services (£42,000 – all identified)
  - The directorate savings were split into two types: 'management initiated savings' which were adjudged to have minimal impact on the wider community, and other savings which have 'service delivery

implications' which formed the basis for further scrutiny over the autumn.

3. On 30 September 2010, Council considered and approved the implementation of Management Initiated Savings totalling £5,648,000 and these savings are now in the process of being implemented on or before 1 April 2011. This figure was £421,000 lower than indicated in the previous Cabinet Report of 15 September 2010 due to a reclassification of a saving within Community Services from a management saving to a saving with service implications.
4. Together with the corporate cross council savings, this meant that £8,173,000 of savings has been signed off to date.
5. This report identifies a further £3,280,000 of Savings with Service Delivery Implications (including the reclassified £421,000) following consideration by the Performance and Strategy Scrutiny Committee on 18 October 2010 (see Appendix 1). This will bring the total amount of savings considered to date to £11,453,000.
6. In addition, the Council has had to deal with in year cuts to government grants of £9,700,000 in 2010/11. These consisted of a split of revenue and capital grants, and £8,000,000 of these cuts could be managed by reducing the activities funded by the specific grants. However, it was necessary to provide some transitional support to help service areas adjust to the lower level of funding and make changes to service delivery that are sustainable in the long term. This transitional support was funded by allocating one-off additional funds of £1,800,000 to support work in the areas impacted during 2010/11.
7. Children's and Young People's Services received total cuts to Area Based Grant of £1,710,000. This grant was used to fund a number of ongoing commitments. So while the above transitional support has allowed the cuts to be managed within 2010/11, it is necessary to find base budget cuts of £1,710,000 within Children's and Young People's Directorate from 2011/12 onwards. The additional savings that have been identified to meet the loss of £1,710,000 of funding have been split to identify those savings with and without service delivery implications. These two types of savings are attached at Appendix 2.

### **Impact of the Comprehensive Spending Review**

8. Previous reports to council have identified the parameters and assumptions used in putting together the budget strategy. Following the announcement of the Comprehensive Spending Review (CSR) on 20 October 2010 a number of these assumptions have been revised with a consequent impact on the overall assumed savings targets for 2011-15. The impact of the CSR on Shropshire Council's assumptions was reported to members at an open briefing on 22 October 2010. For information, the headline impact on savings is reproduced below in Table 1 and demonstrates a revised target of £66,000,000 savings over the next 4 years and a target for 2011/12 of £19,201,000. These figures, however, cannot be viewed with certainty as there is still much about the local government settlement which is unknown at this stage, as summarised in the 'Health Warnings' in Table 2.

Table 1 – Estimated Impact of CSR on Shropshire Council

	2011/12 (£)	2012/13 (£)	2013/14 (£)	2014/15 (£)
Original Savings Target (Pre CSR)	15,776,000	14,803,000	16,471,000	3,517,000
Revised Savings Target (Post CSR, Pre Draft Settlement)	19,201,000	20,171,000	17,834,000	9,220,000

Table 2 – Health Warnings surrounding CSR Estimates

<b>What We Don't Know</b>	<b>Why is it Important?</b>	<b>What Could the Impact on Shropshire Be?</b>	<b>When Will We Know?</b>
Changes to 'RSG' Formula Funding Mechanism	Shropshire currently receives £93m (out of £25bn nationally) RSG/NNDR funding through a national Formula Funding Mechanism based on a number of parameters and elements. Any changes to this 'RSG' formula will create winners and losers across the country, meaning that Shropshire could be a 'loser' even before the national level of grant is cut (to £21bn).	Consultation on the new formula suggested a shift in funding away from rural areas meaning Shropshire could indeed be a 'loser'.	The Draft Settlement will provide a far better indication of Shropshire's position and is due in early December. However, the draft settlement alone cannot provide the whole picture (see issues below), and could potentially differ widely from the Final Settlement which is not due until late January 2011.
Transfer into 'RSG' Formula of Specific and Area Based Grants	Shropshire currently receives £323m of Specific and Area Based Grants and it is proposed that £16.6m of these will be allocated to Shropshire through the 'RSG' Formula. The national level of Specific and Area Based Grants is generally being reduced before transferring into 'RSG' formula meaning there is likely to be a loss of funding. Also, the effect of the 'RSG' formula means that even if national levels of grant were maintained the amount	Over £16m of Specific and Area Based Grants received in Shropshire in 2010/11 will transfer into 'RSG' formula. The danger is that this funding may reappear as less than £16m.	As above  The Draft Settlement in early December may or may not provide more information on the manner in which grants have been included.

	<p>attributed to Shropshire by the 'RSG' formula may be lower than the amount attributed currently by the specific or area based grant formula. Again, Shropshire could lose out.</p> <p>Finally, changes to the 'RSG' formula mechanism (above) mean there is a potential that the impact of the loss could be exaggerated further if Shropshire is a 'loser' as a result of the formula changes.</p>		
Fate of remaining Specific and Area Based Grants	<p>While a number of grants are transferring into 'RSG' formula (£16.6m as above), a number of other grants are being rolled into 9 'Core' Grants which Local Authorities will continue to receive. However, the fate of all other grants (amounting to over £143m for Shropshire) is still unknown. In the worst case scenario, these grants could be cut altogether.</p>	<p>It is likely that much of the £143m funding will reach Shropshire in some format given the type of grants they are (e.g. Council Tax Benefit and Rent Allowances, worth £64m) However, some smaller grants must be at risk and this may exceed our current loss of grant assumptions.</p>	<p>As above.</p> <p>There is no timetable for the removal of ambiguity around other grants, and will be partly dependent on Government funding departments setting their own budgets.</p>
How new initiatives are being funded	<p>New initiatives such as the 'New Homes Bonus' and additional Personal Social Services funding (£1bn nationally) may be top sliced from the national 'RSG' Funding pot. This means the national pot is even lower and authorities can only recover this loss if they meet the criteria of the new initiatives.</p>	<p>If any new initiatives are funded from top slicing it means that Shropshire's funding levels through the 'RSG' formula is reduced further. The basis on which the new initiatives are funded, and Shropshire's particular circumstances, will define whether this loss is recouped or not.</p>	<p>As above</p> <p>The Draft Settlement in early December may or may not provide more information on the manner in which new initiatives will be funded.</p>

9. In light of the impact of the CSR, the council is bringing together a Medium Term Financial Plan for the period 2011/12 to 2013/14 which will provide the framework for delivering savings over the next three years. An early draft of this paper will also be considered by Council on 9 December, alongside this report. It is anticipated that Cabinet 15 December 2010/Council 13 January 2011 will receive the following reports:

- **Medium Term Financial Plan 2011-14.** This will be a more detailed report than the current paper, including financial projections and proposed savings over the next three years.
  - **Revenue Budget 2011/12 – Further Savings with Service Implications.** This report will expand upon this paper, providing greater detail on the impact of the draft settlement and further detailed savings proposals to meet the revised estimated savings target for 2011/12.
10. In the meantime, alongside this report which identifies £3,280,000 of further savings, Council will also receive a revised Fees and Charges Report which identifies an additional £1,433,000 of income which can be generated in 2011/12 and future years.
  11. The implementation of all the savings identified so far within the budget process (including additional fees and charges) will deliver £12,886,000, or approximately 67%, of the estimated £19,201,000 savings required for 2011/12 only.
  12. Given the estimated level of savings required, it is worth noting that any savings already identified which are not agreed or implemented would need to be replaced by alternative savings before the start of the 2011/12 financial year.
  13. Furthermore, on the basis that all savings identified to date are agreed and implemented, savings of £6,315,000 still need to be identified to deliver a balanced budget for 2011/12 based on current assumptions. For the period 2012/13 to 2014/15, it is currently estimated that further savings of over £47m will need to be found from base budget. In total, therefore, the Council still needs to find £53m of the £66m estimated savings for the period 2011/12 to 2014/15.
  14. The final budget setting report will be reported to Council on 24 February 2011 and will be based upon the final settlement received in January 2011.

### **Savings with Service Delivery Implications**

15. As identified above, Appendices 1 and 2 to this report provide details of £3,280,000 and £1,710,000 of savings that have been proposed for implementation on or before 1 April 2011. These savings were originally proposed at the Cabinet meeting of 15 September 2010 and considered by Performance and Strategy Scrutiny Committee on 18 October 2010. A small number of savings have been reconsidered and will be replaced by alternative savings, to be agreed at Cabinet on 15 December 2010. At this stage, the unachievable savings have been annotated within Appendix 1, but as replacement savings have already been identified (if not yet agreed with Cabinet) the savings total has NOT been amended. In total the replaced savings amount to £245,000.
16. The majority of savings have been identified as having a service implication meaning an impact on the delivery of services to the public, and/or redundancy implications for staff involved in the delivery of that service.

Identified against each saving is an indication of any implications in making the saving, as well as the key stakeholders likely to be impacted.

17. Shropshire Council's Single Equality Scheme (SES) 2010-2013 sets out the commitments to ensure that equalities impacts are assessed in the delivery of services. Equality Impact Assessments are already scheduled to be considered as part of the SES Action Plan within a number of service areas. However, it may be necessary to review these and expand upon them in light of the proposals within the Medium Term Financial Plan. To this end, an assessment has already been made of the cumulative impact of the savings proposed on particular areas of society, for example defined equalities groups, to ensure that such impact is not disproportionate. Findings at this stage are that while the savings impact greatest on different ages of the population, this impact is already being considered as part of the decision making process. For example; where opening times are amended they will be adjusted to reflect user patterns; where savings result in a reduction of service (e.g. Subsidised Bus Routes) compensatory measures are being formulated to propose accessible alternatives (via the Bus Strategy).
18. While at this stage no disproportionate impact has been identified, further consideration will need to be made of the cumulative impact of further, deeper savings for 2011/12 and beyond which have not yet been considered by Cabinet or Council.

### **Budget Strategy Timetable**

19. Key dates in the build up of the Budget Strategy for 2011/12 and of the medium term financial plan for future years are attached at Appendix 3. This timetable takes into account the key dates known at the present time.

#### **List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)**

Service Plans

Shropshire Council Corporate Plan

Cabinet Report 15 September 2010

Council Report 30 September 2010

Revenue Budget Scrutiny 2011/12 and Future Years – Performance and Scrutiny 18 October 2010

Fees and Charges Report – Council 9 December 2010

Medium Term Financial Plan 2011-14 – Council 9 December 2010

#### **Human Rights Act Appraisal**

The recommendations contained in this report are compatible with the provisions of the Human Rights Act 1998.

#### **Environmental Appraisal**

The eventual outcome of the budget will have an impact on the resources available for sustainable development.

**Risk Management Appraisal**

The 2011/12 budget drawn up within the parameters detailed in this report sets out a range of service pressures and service developments facing the Council in the coming years. These therefore help to identify areas where additional resources are required and help with medium term service planning and decision making.

**Community / Consultations Appraisal**

N/A

**Cabinet Member**

Keith Barrow, Leader of the Council

**Local Member**

N/A

**Appendices**

Appendix 1 – Proposed Savings with Service Implications 2011/12

Appendix 2 – Children & Young People’s Services - Area Based Grant Savings  
Proposals 2011/12

Appendix 3 – Budget Preparation Timetable



**Community Services - Service Delivery Implications  
Savings Proposals 2011/12**

<b>SAVINGS</b>	<b>2011/12 £'000</b>	<b>IMPLICATIONS</b>	<b>STAKEHOLDERS</b>
Review opening times, costs and management arrangements at Leisure centres	40	Opening times will be altered to reflect customer demand.	School heads, school governors and Shire Services, leisure centre users
Shropshire Archives	50	Minimal impact although may result in reduction of opening hours to the public.	Service Users Staff
Seek savings on adult social care contracts due for re-tender across voluntary & independent sector	81	May be some reduction in service available for clients	Voluntary organisations
Restructure Housing teams	24	No service implications but loss of one post.	Staff
Restructure Finance Team as part of the introduction of Electronic Homecare Monitoring, personalisation and reduction in senior posts.	192	None	Staff
Withdraw Saturday and Bank Holiday opening at Bradbury, The Meres and Helena Lane Day Centres. Offer to voluntary organisations for weekend opening.	88	There maybe a direct effect on the service users who attend the day centres on Saturdays and Bank Holidays and their carers/family, however take up on these days is lower than weekdays.	Service Users Family/Carers Staff Health Partners
Reduce, over time, block contracted day care in line with the personalisation and decreasing popularity of traditional day centres.	80	Numbers of traditional block purchased day care places (in residential homes) for older people will reduce to be replaced by alternative day opportunities in line with personalisation.	Coverage Care, Headway, Age Concern, Service Users Family Carers

**Community Services - Service Delivery Implications  
Savings Proposals 2011/12**

Re-provide day services for people with physical disabilities at a better and alternative venue to respond to changing demand and need and in response to personalisation.	200	All people who currently attend The Grange are having their annual review and being offered a personal budget and support plan. As people are taking up other opportunities numbers of people using the centre are reducing. Other day centres in Shrewsbury and Shropshire will be developed to provide a base to provide social networking and other opportunities to meet identified needs. Staff redeployment may be required.	Shropshire Council Service Users SPIC Family carers Advocacy organisations (OP and ALD) Local communities
Arts Development Service - efficiency savings to be determined.	100	There will be a reduced service for the public	Social Care and Health Services and Children and Young People's Service. Festivals and Creative Industries
Reduce Archaeology staffing	25	Difficulty - this will mean there is no in-house provision through Community Services but alternative provision could be allowed for in the new corporate structure.	Staff
Merge Coton Hill day centre with other ALD day centres in Shrewsbury	105	The majority of people who attend Coton Hill Day Centre live in residential care, following reviews attendees will be offered alternatives at the other day centres in Shrewsbury which offer a better range of opportunities in better surroundings.	Service Users / Parent / Carers. Staff members Transport Taking Part Quakers (Friends Meeting House) Ifton
Seek savings on contracts due for re-tender across voluntary & independent sector	421	Low level and community based services will be affected. Services will be reduced depending on the revised contract specification	Voluntary and Independent sector, Service providers, Service Users, Family carers, Advocacy organisations
<b>Community Services – Service Delivery Implications Total</b>	<b>1,406</b>		

**Development Services - Service Delivery Implications  
Savings Proposals 2011/12**

<b>SAVINGS</b>	<b>2011/12 £'000</b>	<b>IMPLICATIONS</b>	<b>STAKEHOLDERS</b>
Increased income from sale of recyclates, which will not result in a change of service.	40	None	N/A
Review of recycling credit payments to organisations.	80	Organisations no longer receive payment from Shropshire Council.	Impacted Organisations, Businesses, Town and Parish Councils, older and disability groups
Bring Banks Review (Plastic, glass etc. in supermarkets – should be less necessary once kerbside collections are in place)	100	Review of Bring Banks sites (e.g. in supermarkets for collection of glass, plastic etc.) with a view to reducing operations in line with roll out of enhanced kerbside collection regimes.	Businesses, Town and Parish Councils, older and disability groups
Cover for shortfall in LATS assumptions (3 tranches of £200,000 required over next three years)	-200	Landfill Allowance Trading Scheme income was assumed as part of the waste PFI but is no longer a viable source of income.	Service Users
Reduced Grass Cutting Provision on Highways	60	Reduction in service provision in certain areas, resulting in longer periods between cuts.	Town and Parish Councils
Reduced Dog Warden Service	40	Reduced education and awareness and reduction in enforcement levels.	Town and Parish Councils
Route Optimisation for Gritting	50	Minimal implications. Route optimisation for gritting during winter months to provide existing service in more efficient way.	Town and Parish Councils
Reduced CCTV Service to operate overnight only – £70,000 to be replaced by alternative savings within Environmental Maintenance (See Cabinet 15.12.10)	80	Camera operation will be unaffected but monitoring will move to overnight only which could lead to lower community safety perceptions.	Businesses, Town and Parish Councils
Market Drayton and other bus station charges	5	Introduction of Bus Station Charges at Market Drayton.	Businesses, Town and Parish Councils, older and young peoples groups

**Development Services - Service Delivery Implications  
Savings Proposals 2011/12**

<b>SAVINGS</b>	<b>2011/12 £'000</b>	<b>IMPLICATIONS</b>	<b>STAKEHOLDERS</b>
Car Parking Charges (Parking Strategy)	50	Additional income generated from the introduction of parking charges at new locations around the county. Parking Strategy is presently the subject of consultation.	Businesses, Town and Parish Councils
Reduce Grants in Environment Team	70	Reduce Historic Environment grant schemes for restoration of listed buildings and conservation areas.	Business, Town and Parish Councils, voluntary and community groups
Reduce AONB contribution and other spend in Environment Team	5	Reduction matches anticipated Natural England reduction so doubled impact on AONB team.	Business, Town and Parish Councils, voluntary and community groups
Contribution to Housing Enablement Rural Enabler from RSLs	10	Introduction of new fees and charges across various services, including: housing enabling and implementation recharges.	Businesses, Town and Parish Councils and other service users.
Provision of Housing Strategy expertise to other Local Authorities	10	Additional income.	Other Local Authorities
Increased income from Tree Services / Advice	30	Charge for tree safety inspections and advice	Other Local Authorities
Economic Development rents on industrial units	53	To be achieved through a combination of increased occupancy levels and improved performance on pre letting.	Businesses
Introduce minerals and waste enforcement charges, ie new income – £11,000 to be replaced by alternative savings within Strategy and Development Service. (See Cabinet 15.12.10)	30	Service provided to major operators only.	Businesses
Charge for pre application planning advice ie new income – £19,000 to be replaced by alternative savings within Strategy and Development Service. (See Cabinet 15.12.10)	50	Introduction of charges for pre application discussions within Development Management Service.	Businesses and other general public service users

**Development Services - Service Delivery Implications  
Savings Proposals 2011/12**

<b>SAVINGS</b>	<b>2011/12 £'000</b>	<b>IMPLICATIONS</b>	<b>STAKEHOLDERS</b>
Increased fares on subsidised public transport routes.	19	Fares will be higher than existing but no higher than the equivalent fare on a commercial service in Shropshire.	Businesses, voluntary and community groups, bus operators, Town and Parish Councils, older and disability groups Businesses, voluntary and community groups, bus operators, Town and Parish Councils, older and disability groups
Implementation of the new Bus Strategy moving towards the defined minimum public transport network. This will include consideration of high cost services, Sunday and Evening Services and lower frequencies at non peak times.	307	Review of public transport to develop a new bus strategy which defines the minimum public transport infrastructure for the county, then seeks to provide enhancements above this service in line with available funding. A reduction of £307,000 would likely see the cessation of a number of Sunday and evening services, removal of high cost, low use subsidised services and further review of Shropshire Link.	
Increased Passenger Contributions to Community Car Scheme	25	Passengers currently contribute 52% towards journey costs, this would increase to 62.5%.	Businesses, Town and Parish Councils, older people and disability groups
Increase Park & Ride Fares from £1.40 to £1.60	100	Previous increase from £1.20 to £1.40 from 1 April 2010.	
Remove Park and Ride Concessions	135	Removal of the discretionary entitlement to allow concessionary bus passes to be used for free travel on Park and Ride buses in Shrewsbury.	Businesses, voluntary and community groups, Town and Parish Councils, older people and disability groups
Remove Pre- 9:30 Concessions	130	Removal of the discretionary entitlement to allow concessionary bus passes to be used for free travel on all local buses before 9:30am. Concessionary travel will still be free after 9:30am in line with the nationally approved scheme.	
CCTV – Review of premium rate payments	30	Review of premium rates from staff on leave/sick.	Business, Town and Parish Councils

**Development Services - Service Delivery Implications  
Savings Proposals 2011/12**

SAVINGS	2011/12 £'000	IMPLICATIONS	STAKEHOLDERS
Reduce mechanical sweeping of roads only – £145,000 to be replaced by alternative savings within Environmental Maintenance. (See Cabinet 15.12.10)	145	Reduce the mechanical sweeping fleet by two vehicles.	Town and Parish Councils
<b>Development Services – Service Delivery Implications Total</b>	<b>1,454</b>		

**Chief Executive's Office - Service Delivery Implications  
Savings Proposals 2011/12**

SAVINGS	2011/12 £'000	IMPLICATIONS	STAKEHOLDERS
Reduce Community Working Team	120	Reduced support to local communities as established under the unitary council.	Staff, Voluntary and Community groups
Complaints	200	Slower response rate to complaints raised is possible outcome.	Staff, Public
Customer Services	100	Slower response to public requests is possible outcome.	Staff, Public
<b>Chief Executive's Office – Service Delivery Implications Total</b>	<b>420</b>		

**Children & Young People's Services – Management Initiated Savings  
Area Based Grant Savings Proposals 2011/12**

SAVINGS	2011/12 £'000	IMPLICATIONS	STAKEHOLDER
Raising Achievement and Inclusion and Early Years: Gifted & Talented summer schools - discontinue support	27	A withdrawal of support, which was anticipated, will minimise the effect of lost activity	Schools
Advanced Skills Teachers in schools – discontinue financial support to schools	131	Uplifted salary costs can in future be funded from schools' delegated budgets	Schools
Schools Information Technology Support Service (SITSS) management recharge - reduce contribution to overheads	12	Can be managed within SITSS overall Service Level Agreement	Corporate SITSS team
Special Educational Needs (SEN) support to training and software products - discontinue support to schools	12	Schools can fund from their own delegated budgets	Schools
National Vocational Qualification (NVQ) study support in schools - cease funding from Sept 2010	51	Potential impact on take-up of NVQ development opportunities if schools do not continue to support from their own delegated budgets	Schools
School Improvement Partners (SIPS) - cease using external SIPS	28	External SIPS work in schools will be covered in schools by existing Advisory Service SIPS; additional responsibilities for existing staff who will need to find capacity for extra work	C&YPS teams and schools
Severdale School Outreach - replace historic grant by school's base budget	20	Service coverage may be reduced if school does not fund from within delegated base budget	Schools
Behaviour Improvement Grant - delete unallocated grant allocations	22	Reduced financial support for behaviour management in schools	C&YPS teams and schools
14-19 flexible funding - reduce consultancy and local forum support	12	May impact on the effectiveness of local forums and the chairing of the Shropshire Learning Network (SLN)	Local 14-19 Forums and schools
Elective Home Education - cease using 2 external consultants	22	Manage from within existing Advisory Service resources; additional responsibilities for existing staff who will need to find capacity for	C&YPS teams and parents



**Children & Young People's Services – Management Initiated Savings  
Area Based Grant Savings Proposals 2011/12**

**Appendix 2**

SAVINGS	2011/12 £'000	IMPLICATIONS	STAKEHOLDER
		extra work	
Religious Education support - cease using external support	8	Manage from within existing Advisory Service resources; additional responsibilities for existing staff who will need to find capacity for extra work	C&YPS teams and schools
Delete 2.5 vacant administrative and development officer posts in the Advisory Service	54	Additional responsibilities for existing staff who will need to find capacity for extra work	C&YPS teams and schools
School Improvement Adviser secondment - disestablish a temporary secondment	32	This temporary post was intended to support primary school amalgamations in September 2009, so there is now no immediate effect	C&YPS teams and schools
Delete an administrative support team post	26	Work absorbed within existing resources, giving additional responsibilities for existing staff who will need to find capacity for extra work	C&YPS teams and schools
Training budget - reduce external training/conferences	5	Reduced training opportunities and loss of up-to-date professional knowledge	C&YPS teams
Governor support external consultancy - cease using an external training provider	8	Meet demand from within existing resources, giving additional responsibilities for existing staff who will need to find capacity for extra work	C&YPS teams, schools and governing bodies

**Children & Young People's Services – Management Initiated Savings  
Area Based Grant Savings Proposals 2011/12**

SAVINGS	2011/12 £'000	IMPLICATIONS	STAKEHOLDER
Youth Support:			
Members of the Youth Parliament/Speaking Out group support - reduce support to participation team	8	Minimal impact on functioning of the group	Youth Parliament and Speaking Out group
Marketing/printing consumables - limit future spending and activity	60	Limited future hard-copy marketing and printed materials	C&YPS teams
Young People's Substance Misuse - reduced grant funded activity	10	Activity also covered through base budget provision	C&YPS teams
Multi Agency and Prevention:			
Homework Clubs - Library Service: continue provision, but charge to Extended Schools' grant rather than ASB	69	Reduction to future extended schools' activity and developments	Schools and partners
Lifelines: continue provision, but charge to Extended Schools' grant rather than ASB	58	Reduction to future extended schools' activity and developments	Schools and partners
Red Cross: continue grant support, but charge to Extended Schools' grant rather than ASB	27	Reduction to future extended schools' activity and developments	Schools and partners
Domestic Violence Project (Refuge) – delete unallocated funding	42	No impact as service has not been provided	No impact
Positive Parenting Programme (Triple P) - reduction in support	12	Less resources available for the implementation of Triple P	Children's Centres
SIBS (Siblings of Children with Disabilities): provision continued but funded from Short Breaks grant	17	No impact on current services, which will be covered from Short Breaks grant funding	No impact
Child and Adult Mental Health Services (CAMHS) grant: delete unallocated grant allocation to vacant Joint Commissioner post	26	No direct impact as current staffing post is vacant and not intended to be filled	No impact
Extended Schools Start Up grant: reduced funding allocated to schools for specific activities	113	Reduction to future extended schools' activity and developments	Schools and partners
Healthy Schools: continue provision, but fund from Extended Schools' and Extended Schools' Start Up grants	18	Reduction to future extended schools' activity and developments	Schools and partners
Teenage Pregnancy: continue provision, but fund from Extended Schools' Start Up grant	27	Reduction to future extended schools' activity and developments	Schools and partners
Social Care & Safeguards:			

**Children & Young People's Services – Management Initiated Savings  
Area Based Grant Savings Proposals 2011/12**

**Appendix 2**

SAVINGS	2011/12 £'000	IMPLICATIONS	STAKEHOLDER
CAMHS grant - limit expenditure to 2009/10 levels	14	No increase to 09/10 expenditure levels	C&YPS teams and partners
Carers Grant - limit expenditure to 2009/10 levels	19	No increase to 09/10 expenditure levels	C&YPS teams
Carers Grant – continue provision, and provide from base budget	26	Reduce Direct Payments grant funded activity	C&YPS teams and partners
Cross Directorate:			
Reduction to government Local Area Agreement grant - loss of grant income	-115	A further loss of government grant funding to the directorate, increasing the net savings' requirements	C&YPS teams
<b>Total C&amp;YPS ABG – Management Initiated Savings Total Saving Proposals</b>	<b>901</b>		

**Children & Young People's Services – Service Delivery Implications  
Area Based Grant Savings Proposals 2011/12**

SAVINGS	2011/12 £'000	IMPLICATIONS	STAKEHOLDER
Raising Achievement and Inclusion and Early Years:			
Consultancy/SIP post - reduce 2 posts	140	Absorb and reallocate work within the Advisory Service, giving additional responsibilities for existing staff who will need to find capacity for extra work	C&YPS teams and schools
Youth Support:			
Reduce grants to third parties/voluntary sector	50	These grants are allocated on an annual basis and their loss represents reduced support to such organisations as the Young Farmers Association and Shropshire Scouts and Guides	Third party and voluntary sector organisations
Further service redesign of the Integrated Youth Support Service involving reduction and outsourcing aspects of front line provision	478	Major effect on the commissioning and provision of Youth Support	C&YPS teams, young people, third party and voluntary sectors
Cross Directorate:			
Loss of ABG former Learning and Skills Council Transfer Grant - required staffing reductions (4 FTE)	141	Review and restructure 14-19 management and administrative structures within the directorate, following a loss of both funding and responsibilities	C&YPS teams
<b>Total C&amp;YPS ABG– Service Delivery Implications Total Saving Proposals</b>	<b>809</b>		

**BUDGET PREPARATION TIMETABLE**

<b>Date</b>	<b>Meeting</b>	<b>Item(s) for Discussion</b>	<b>Meeting</b>	<b>Item(s) for Discussion</b>
	<b>First Wave of Budget Strategy</b>		<b>Second Wave of Budget Strategy</b>	
Thursday 30 Sep 10am	Council	Revenue Budget 2011/12 <i>(Management Initiated Savings)</i>		
Monday 18 Oct, 5 pm	Performance & Strategy Scrutiny Committee	Revenue Budget Scrutiny 2011/12 and Future Years <i>(Savings with service implications and ABG Savings in CYPS)</i>		
<b>Wed 20 Oct – CSR Announcement</b>				
Fri 22 Oct	All Party Member Briefing	CSR Announcement		
Wed 10 Nov, 12.30 pm	Cabinet Meeting	Draft Medium Term Financial Plan 2011-14. Fees and Charges Income 2011/12 – Final Report		
Wed 17 Nov, 2.30 pm	Performance & Strategy Scrutiny Committee	Draft Medium Term Financial Plan 2011-14. Fees and Charges Income 2011/12 – Final Report		
<b>Early Dec – Draft Settlement</b>				
Thurs 9 Dec, 10 am	Council	Medium Term Financial Plan 2011-14 Revenue Budget 2011/12 – Savings With Service Implications		

**BUDGET PREPARATION TIMETABLE**

		(Savings with service implications and ABG Savings in CYPS) Fees and Charges Income 2011/12 – Final Report		
Wed 15 Dec, 12.30 pm			Cabinet	Draft Medium Term Financial Plan 2011/12 to 2013/14 ( <i>Including detailed savings proposals for 2011/12 post draft settlement</i> ). Revised Capital Strategy 2011/12 to 2014/15
Wed 22 Dec, 2.30 pm			Performance & Strategy Scrutiny Committee	Draft Medium Term Financial Plan 2011/12 to 2013/14 ( <i>Including detailed savings proposals for 2011/12 post draft settlement</i> ). Revised Capital Strategy 2011/12 to 2014/15
19 Jan 2011			Cabinet	
19 Jan 2011			Performance & Strategy Scrutiny Committee	
13 Jan 2011			Council	Draft Medium Term Financial Plan 2011/12 to 2013/14 ( <i>Including detailed savings proposals for 2011/12 post draft settlement</i> ).
<b>Late Jan – Final</b>				

**BUDGET PREPARATION TIMETABLE**

<b>Settlement</b>				
15 Feb 2011			Cabinet	Final Medium Term Financial Plan 2011/12 to 2013/14 ( <i>Including final detailed savings proposals for 2011/12 post final settlement</i> ). Final Capital Strategy 2011/12 to 2014/15
16 Feb 2011			Additional Performance and Strategy Scrutiny Committee*	Final Medium Term Financial Plan 2011/12 to 2013/14 ( <i>Including final detailed savings proposals for 2011/12 post final settlement</i> ). Final Capital Strategy 2011/12 to 2014/15
24 Feb 2011			Council	Final Medium Term Financial Plan 2011/12 to 2013/14 ( <i>Including final detailed savings proposals for 2011/12 post final settlement</i> ). Final Capital Strategy 2011/12 to 2014/15